

MMM Group Limited
540 Leon Avenue
Kelowna, BC V1Y 6J6
t: 250.862.3600 | f: 250.862.4849

www.mmm.ca

April 12, 2013

Our Job: 5112014

Northwynd Properties
5799 - 3rd Street SE
Calgary Alberta, T2H 1K1

Attention: Doug Frey

Re: Scope of Services for Fairmont Resort

MMM Group

MMM Group Limited (MMM) is a privately held Canadian company offering comprehensive consulting services in project management, engineering, planning, landscape architecture and surveying to government and private sector clients across Canada and overseas. MMM has over 2,000 staff nationwide with nearly 140 practitioners located in BC.

MMM is an industry leader in project management, and in the provision of multidisciplinary services for municipal revitalization and retrofit projects such as utility and road upgrades and extensions, within urban or rural settings. Our Kelowna office of just over 30 employees not only supports the BC Interior with these services, we also are municipal specialists providing services to the Lower Mainland of BC and Alberta.

Over the past five decades, MMM's services have been developed to respond actively to changing environments and to the changing needs of clients. Often, these projects involve coordinating approvals among two or more levels of government, different agencies, etc. as well as management of multiple consultants and contractors/subcontractors. MMM's scope of services extends from conceptual or preliminary design to funding applications, environmental assessment, scheduling, budgeting, and cost control, communications, value engineering, pre-engineering, construction logistics, and resident project management services during construction.

Our Services for this assignment:

To date MMM has provided investigatory and conceptual design services to identify and address the deficiencies on site. Our team reviewed the current conditions and developed a conceptual remediation plan and cost estimates for Northwynd properties to present to the ownership group.

In the next stage of work MMM anticipates it will provide a detailed storm water management plan for the site areas, recommending site grading, asphalt, curb gutter surface restoration and storm sewer piping for surface drainage and foundation drains. MMM will produce plan profile drawings for the required works as defined and agreed upon between Northwynd properties and VVI to a level of detail satisfactory to allow for installation. MMM, will also provide periodic site inspections for works engineered by MMM Group that require approval and certification.

If you require further clarification or information please feel free to contact the undersigned.

Yours truly,
MMM Group Limited

A handwritten signature in blue ink, appearing to read 'Joe Mocilac', with a long, sweeping underline.

Joe Mocilac
Project Manager
Associate